

AGENDA

- Global Economic Outlook
 Slow growth and high recession risk
- US Economic Outlook
 Easing inflation with high policy uncertainty
- EU Economic Outlook Unresolved crises, premium on risk management
- China Economic Outlook

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2024 will continue to be a watershed year

Underscores the importance of planning and risk management

The certain uncertainties		and the uncertain uncertainties	
Macroeconomics	Supply chains	Elections	Global geopolitics
Growth vs. caution Expensive basics	Countries competing for nearshoring investment through policy Sustainability requirements	Biggest year in history	Flare-ups everywhere
Slow growth in 2024, set to rebound into 2025 Wages and input cost levels remain high	De-risking ramps up in 2024, but infrastructure and decarbonization out of step with emission requirements	Civil unrest a key concern Politics continues to pressurize supply chains	Global supply chain impacts contained for now US or China domestic crises could alter the trajectory

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GLOBAL ECONOMIC OUTLOOK

A year of crossroads

INFLATION PRESSURES EASING, BUT...

...PRICES REMAIN ELEVATED AND PRESSURES ON BUSINESSES AND CONSUMERS PERSIST

SLOWING BUT STABILIZING GROWTH

US RESILIENCY, EU WEAK BUT IMPROVING, CHINA HEADWINDS CONTINUE

DIVERGENT POLICY TURBULENCE

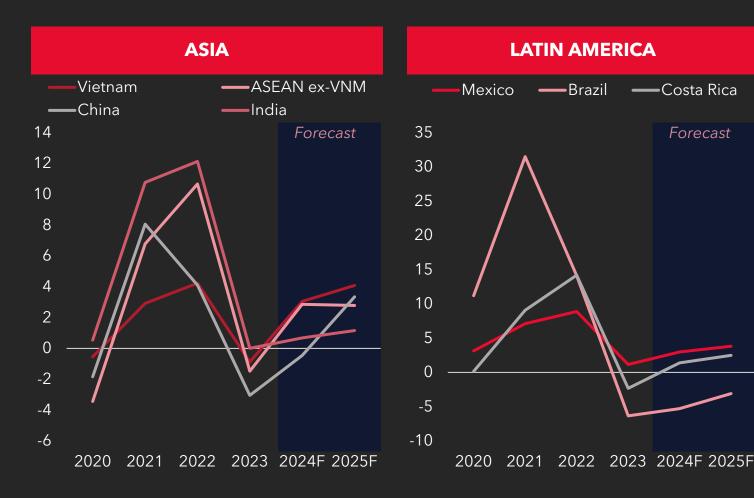
FED, BOE, ECB, BOJ TIMING WILL CAUSE A FX REVERSION

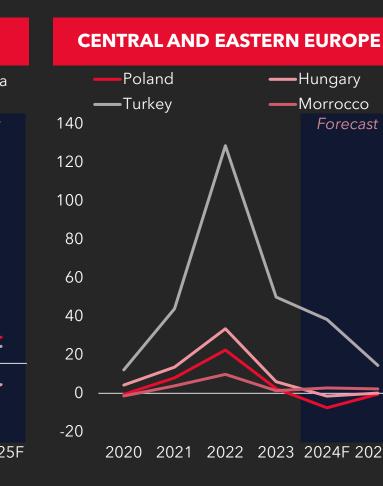
WHAT TO EXPECT IN 2025

GLOBAL ECONOMY NORMALIZES - GROWTH, INFLATION, RATES ERA OF POLICYMAKER INFLUENCE STILL PEAKING

Cost pressures re-building in SE Asia, cooling elsewhere

Vietnam, in particular,...





—Hungary

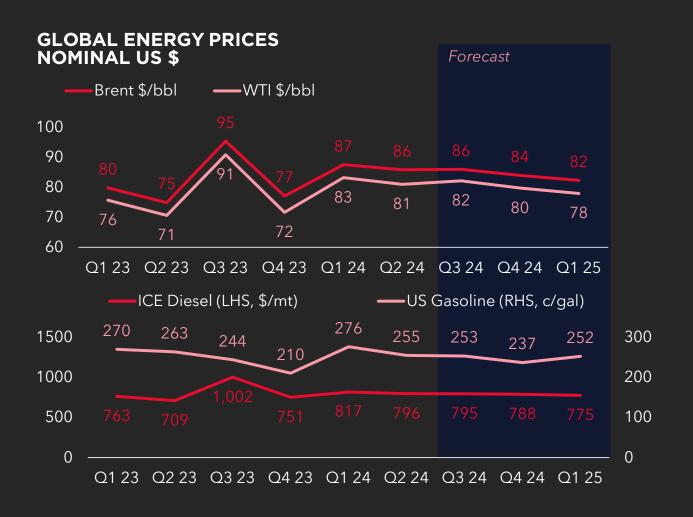
2022 2023 2024F 2025F

—Morrocco

Forecast

Global oil market balance hinges on OPEC policy

Steady demand growth, geopolitical risks remain low-probability



KEY POINTS

Overview:

- Crude: Trending to low 80s in 2025
- Products will follow crude prices

Demand:

- Riding tailwinds from jet and petrochem
- EVs still a medium- to long-term risk

Supply:

- OPEC: "gradual" unwind voluntary cuts starting in Q4 - return of 2.5 mmbd by end of 2025; subject to change depending on market balance
- US: up 4% in 2025

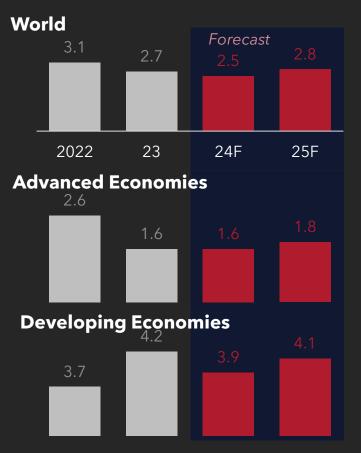
Geopolitics:

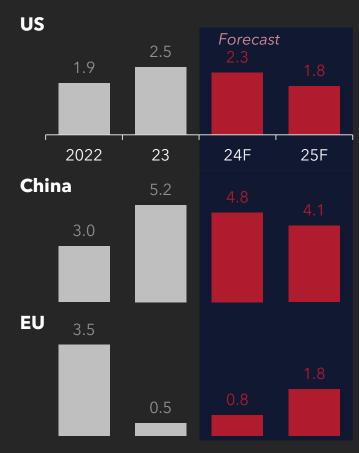
- Middle East: high impact low probability
- Russia-Ukraine: infrastructure attacks pose upside price risk
- E&P capital discipline / industry consolidation

Global growth slowing after resilient 2023

US resilience put to the test, China slowing, EU on the brink of recession

GLOBAL GROWTH FORECAST: YOY % CHANGE IN REAL GDP





KEY POINTS

- Global economic growth will be below average for several years
- Key markets will feel weaker domestic demand stemming from high inflation and interest rates, and the recent savings drawdown
 - US: In a soft-landing, risks remain
 - China: Growth is bridled by cyclical headwinds and structural risks; 5% target requires more stimulus
 - EU: Return to slow growth, lack of long-term dynamism

US Outlook Summary

Cleared for landing

SHORT-TERM

- 2023 momentum fading, but only marginally
- Inflation remains stubborn, delaying rate cuts
- Strong USD until Fed begins cutting
- But, lower inflation and interest rates will pave the way for a business capex cycle going into 2025

MEDIUM- TO LONG-TERM

- The US economy remains the most dynamic globally
- Innovation may propel productivity and new growth opportunities
- Fiscal policy is spurring a wave of domestic investment
- But, fiscal deficits could become more challenging (politically, if not economically)

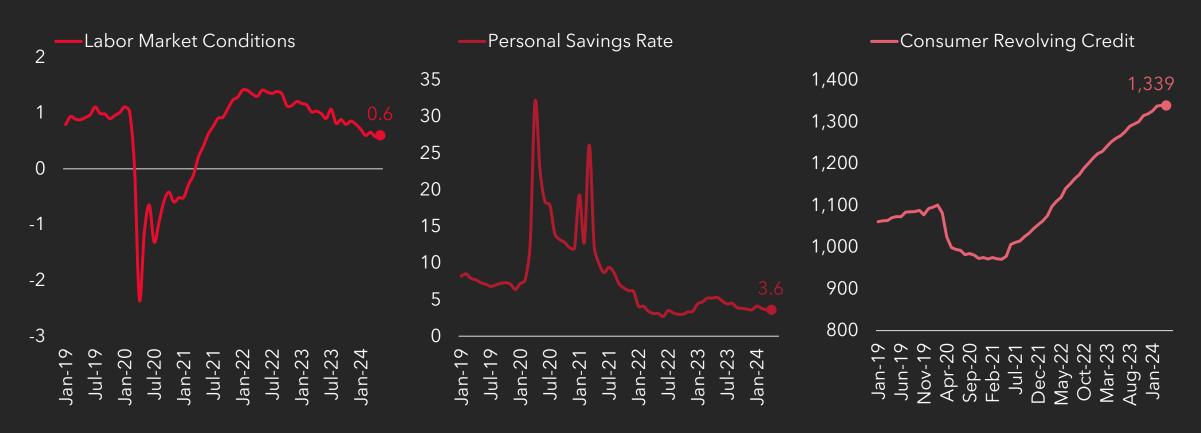
KEY UNCERTAINTIES

- Monetary policy timing and lags
- 2024 election uncertainty and potential for trade war in 2025
- Conflict in the Middle East and impacts on oil prices
- US banking system: flat yield curve, commercial real estate risks for regional banks

Consumer tailwinds from 2023 are fading

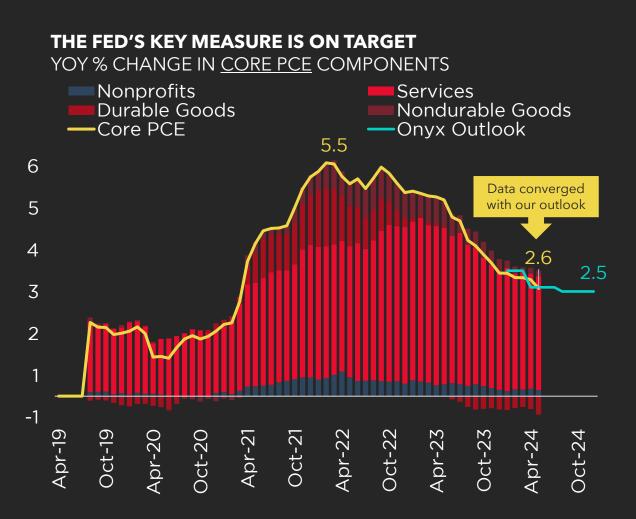
Softening labor market, low savings, and high debt point to weaker spending

US CONSUMPTION DRIVERS



Lower inflation trend has resumed

"Core PCE" nearing the Fed's 2% target



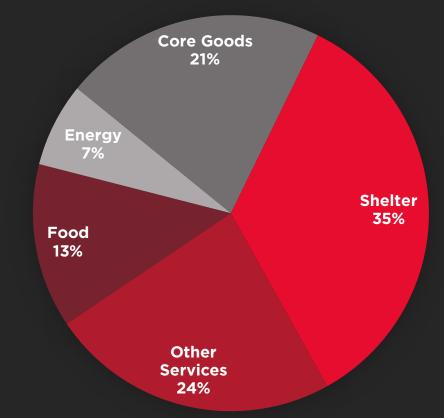
PRICE PRESSURES LIKELY TO REMAIN DISINFLATIONARY

INFLATION CHANNEL	TRENDS
Labor Market	Unemployment rising marginallySlowing real wage growth
Demand	Consumer spending slowing
Expectations	Firmly anchored <2.5%Latest consumer survey shows a moderate increase
Money & Credit	Money supply shrinkingTight lending standards, contracting loan volume
Energy & Commodities	 Oil and other commodity price outlooks stable
Import Prices	Import prices are downChina exporting deflation

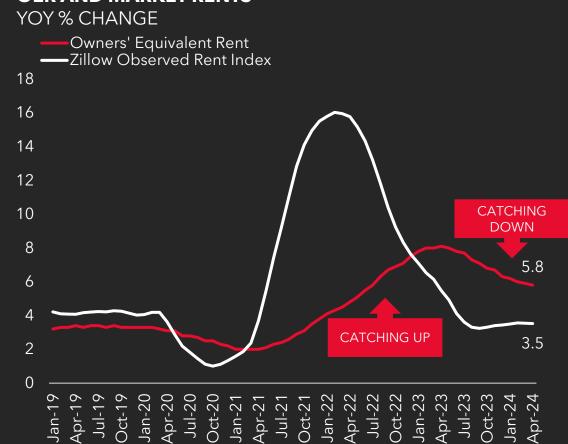
The Last Chapter: Housing Prices

Housing price inflation in a "catching down" phase





OER AND MARKET RENTS



Higher-for-longer rates

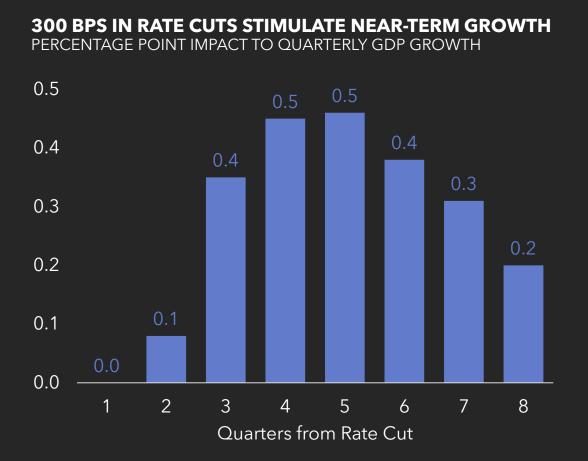
A steady rate normalization starting with two cuts in 2024

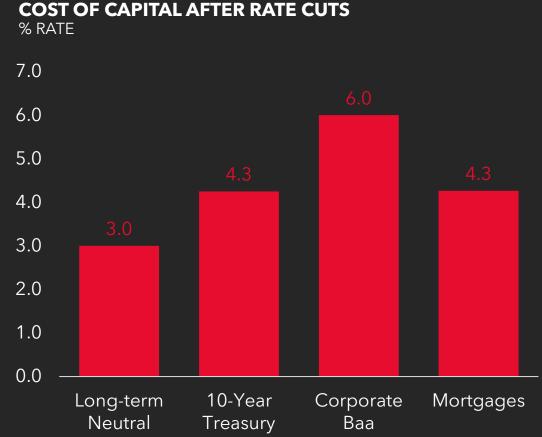
ONYX FORECAST VS. FED OUTLOOK

POLICY QUESTIONS	THE FED (AS OF MAY)	ONYX
1. When will rates cuts start?	Likely December	September
2. How fast will the Fed cut rates?	25 basis points in 2024 (down from 75 bps in March)	50 basis points in 2024
3. What is the long-term neutral rate?	2.75% (up from 2.5% in March)	~3.0% (short-term neutral rate may be closer to 3.5%)
4. When will the Fed return to neutral?	2027	2026

What rate cuts mean for the economy

Cuts will be stimulative, cost of capital will be higher than pre-pandemic





EU Outlook Summary

Any momentum is good momentum

SHORT-TERM

- 5 quarters of no growth The effects of the pandemic and war in Ukraine hit Europe harder, longer than the US
- But the cycle hit a bottom
- Disinflation and rate cuts will help spur a gradual recovery in the second half
- Real wage growth will kick-in, providing a jolt to consumer spending

MEDIUM- TO LONG-TERM

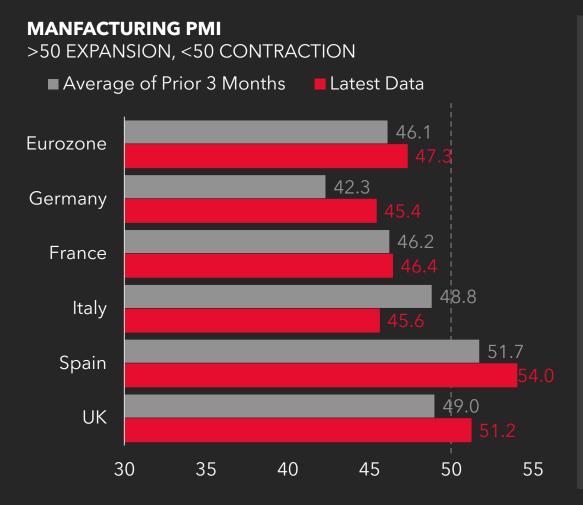
- Structural problems remain, especially in Germany
- High energy costs have eroded competitiveness
- Pro-growth policies lag the US and China
- Climate policies taking a backseat due to funding shortfalls

KEY UNCERTAINTIES

- European elections pose a threat of rising populism
- Geopolitical tensions: US-driven trade war
- "Deindustrialization" amid higher structural cost and shrinking workforce
- Secular stagnation

Europe's economy posting modest recover as expected

Disinflationary trends to continue



WEAK END TO 2023 AND START TO 2024

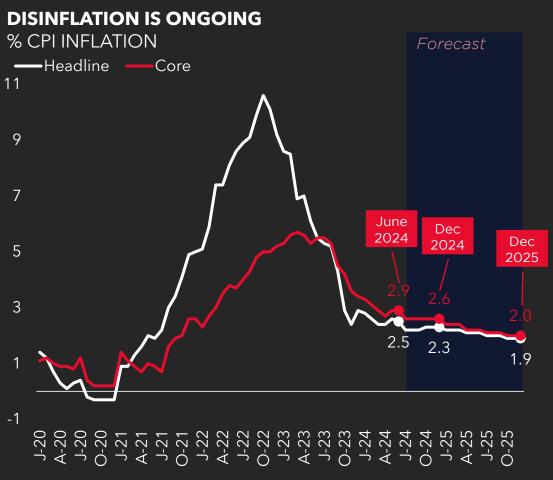
- Eurozone GDP growth rebounded, up 0.3% QoQ in Q1, but only 0.1% on a YoY basis
- Germany's woes continue as GDP contracted -0.9% YoY
- Disinflation is more obvious in Europe than the US,
- Retail sales contracted in Jan and Feb on a YoY basis
- Manufacturing sector was depressed: Industrial Production volume (real) is down -6.4% YoY

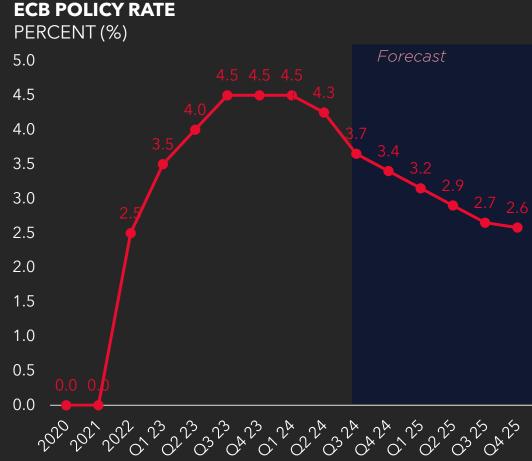
H2 REBOUND UNDERWAY

- Declining interest rates, improving real disposable income and returning confidence
- Real Retail Sales recovered +0.3% YoY in May
- Housing construction off the bottom
- But, lending still stagnating

ECB to cut rates by mid-year, -100bps by end of 2024

Inflation will continue to trend down





China Outlook Summary

Down but not out

SHORT-TERM

- Short-term growth bump will be short-lived
- Industrial production, fixed investment and retail sales trending positively
- Fiscal stimulus will boost growth without exacerbating local government debt problems
- Rate cuts support larger fiscal deficit
- But more fiscal stimulus is needed to hit the 5% growth target

MEDIUM- TO LONG-TERM

- Property sector deleveraging will be a drag on growth for the next 3 to 5 years
- Structural headwinds to growth potential
 - Slower urbanization
 - Aging population and shrinking workforce
 - Distortive policies with low RoC

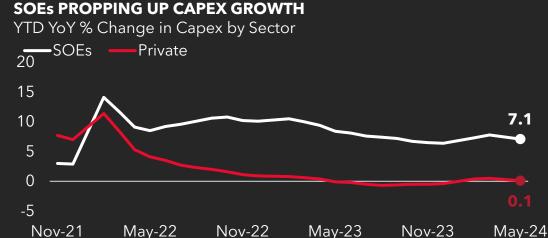
KEY UNCERTAINTIES

- Property sector contagion: full value chain is 25-30% of GDP
- Deflationary risks rising from supply-side policies and soft demand
- Geopolitical tensions: US-China trade war in 2025
- Transition to consumer-led growth without clear policy support
- Search for productivity growth amid technology decoupling

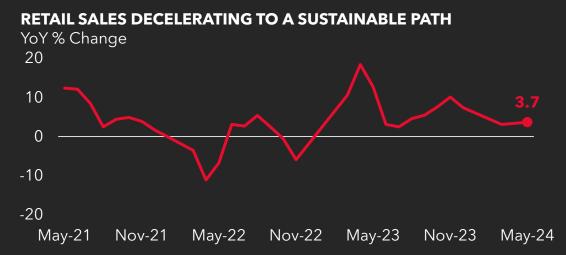
China's growth trajectory appears to be stabilizing

Early data is opaque, but overall points to slower but steadying growth



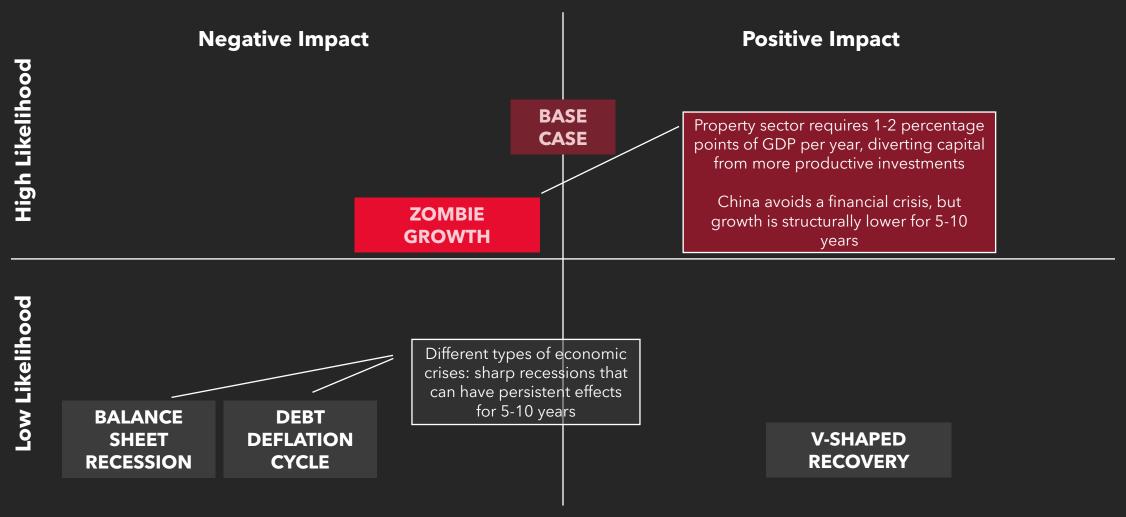


CONFIDENCE LEAVES BY CAVALRY AND COMES BY FOOT Consumer Confidence Index 130 120 110 100 90 86.4 80 May-21 Nov-21 May-22 Nov-22 May-23 Nov-23 May-24



The most likely downside risk is the one no one is focused on

"Zombie Growth" is plausible given China's current policy stance



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